The following is a complete listing of revised claims with a status identifier in parenthesis.

LISTING OF CLAIMS

(cancelled)

- 2. (currently amended) The apparatus of Claim 4 4 wherein said icons are selected from the stencil and moved to the template.
- 3. (currently amended) The apparatus of Claim 4 ± 4 further includes a plurality of icons that are connected to show a supply chain flow.
- 4. (currently amended) The apparatus of Claim 1 further includes at least one A computer implemented apparatus for analyzing a manufacturing operation that contains a supply chain, said manufacturing operation having a plurality of manufacturing areas, said apparatus comprising:

a template for supplying a workspace to depict the supply chain related to the manufacturing operation;

icons which are predefined to depict factors of a supply chain; and a stencil for storing the icons associated with one of the manufacturing areas, wherein the template comprises a perspective template having at least one supply chain icon, the perspective template providing a pre-populated framework to evaluate the manufacturing operation.

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5. (currently amended) The apparatus of Claim 44 further includes at least one stencil, selected from the group consisting of process flow stencil, logistics stencil, and environmental stencil.

6. (original) The apparatus of Claim 4 wherein said perspective template is selected from the group consisting of international template, logistics template, supplier template, and supplier process template.

7. (cancelled)

8. (currently amended) The apparatus of Claim 7 10 wherein said icons are selected from the stencil and moved to the template.

9. (currently amended) The apparatus of Claim 7 10 further includes a plurality of icons that are connected to show a supply chain flow.

10. (currently amended) The apparatus of Claim 7 further includes at least one A computer implemented supply chain analysis apparatus comprising: a template for supplying a workspace to depict a supply chain related to a manufacturing operation;

icons which are predefined to depict factors of an automotive supply chain; and a stencil for storing icons associated with a vehicle manufacturing area, wherein the template comprises a perspective template having at least one supply chain icon,

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the perspective template providing a pre-populated framework to evaluate the manufacturing operation.

11. (currently amended) The apparatus of Claim 7 10 further includes at least one stencil selected from the group consisting of process flow stencil, logistics stencil, and environmental stencil.

12. (original) The apparatus of Claim 10 wherein said perspective template is selected from the group consisting of international template, logistics template, supplier template, and supplier process template.

13-19. (withdrawn)

20. (currently amended) A system for analyzing a supply chain, the supply chain having multiple tiers of suppliers geographically removed from one another or from end users of products provided by the suppliers, and for optimizing a delivery process discovered using the system for analyzing the supply chain, the system adapted for use on a computer or network of computers, the system comprising:

a graphical interface system comprising at least one <u>perspective</u> template having a pre-arranged supply chain representation, the supply chain representation configured to provide information about the supply chain in a format oriented to a particular viewpoint of a <u>useful to a particular</u> user or participant in the supply chain, and a stencil including a plurality of iconic representations of elements for inclusion in the supply chain representation <u>by the particular user</u>.

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